Consolidated Financial Statements of

SAULT STE. MARIE AND DISTRICT GROUP HEALTH ASSOCIATION

And Independent Auditor's Report thereon Year ended March 31, 2024



KPMG LLP

111 Elgin Street, Suite 200 Sault Ste. Marie, ON P6A 6L6 Canada Telephone 705 949 5811 Fax 705 949 0911

INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of Sault Ste. Marie and District Group Health Association

Opinion

We have audited the consolidated financial statements of Sault Ste. Marie and District Group Health Association (the Entity), which comprise:

- the consolidated statement of financial position as of March 31, 2024
- the consolidated statements of operations for the year then ended
- the consolidated changes in net assets for the year then ended
- the consolidated statement of cash flows for the year then ended
- and notes to the consolidated financial statements, including a summary of significant accounting policies

(Hereinafter referred to as the "financial statements").

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Entity as of March 31, 2024, and its consolidated results of operations, its consolidated changes in net assets and its consolidated cash flows for the year then ended in accordance with Canadian Accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the Consolidated Financial Statements" section of our auditors' report.

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



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Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian Accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud
 or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is
 sufficient and appropriate to provide a basis for our opinion.
 - The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that
 are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.



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- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure, and content of the financial statements, including the
 disclosures, and whether the financial statements represent the underlying transactions and events in a
 manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the group Entity to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

KPMG LLP

Chartered Professional Accountants, Licensed Public Accountants

Sault Ste. Marie, Canada

September 27, 2024

Consolidated Statement of Financial Position

March 31, 2024, with comparative information for 2023

			2024	
Assets				
Current assets:				
Cash	\$	407,823	\$	246,723
Investments (note 2)		746,866		2,154,096
Inventories		86,840		60,842
Prepaid expenses		415,692		412,849
Accounts receivable		912,500		843,587
Receivable from Stewart Medicine		61/ 170		1 022 470
Professional Corporation (note 3)		614,178		1,032,479
		3,183,899		4,750,576
Capital assets (note 4)		15,502,780		15,861,811
	\$	18,686,679	\$	20,612,387
Liabilities, Deferred Contributions and Net Assets				
O				
Current liabilities: Operating line of credit (note 5)	\$	1,000,000	\$	1,200,000
Accounts payable and accrued liabilities (note 6)	Ψ	1,837,122	Ψ	2,330,522
Salaries and benefits payable		1,871,736		1,704,210
Deferred revenue		33,689		97,629
Current portion of long-term debt (note 8)		6,357,850		4,752,283
		11,100,397		10,084,644
Deferred capital contributions (note 7)		1,535,572		1,719,596
Long-term liabilities:				
Employee future benefits (note 10)		1,943,000		1,836,300
Sick leave benefits		519,523		722,479
		2,462,523		2,558,779
		15,098,492		14,363,019
Net assets:				= 000 000
Unrestricted net assets		2,369,781		5,062,333
Non-controlling interest		1,218,406		1,187,035
Commitments and contingencies (note 12)		3,588,187		6,249,368
Commitments and contingencies (note 12)				
	\$	18,686,679	\$	20,612,387

See accompanying notes to consolidated financial statements.

Consolidated Statement of Operations

Year ended March 31, 2024, with comparative information for 2023

		2024		2023
Revenue:				
Physician support	\$	10,352,365	\$	10,854,075
Other (note 11)		8,088,033		8,164,331
Ministry of Health: alternative funding		8,869,945		9,455,684
Amortization of deferred capital contributions (note 7)		135,648		471,464
		27,445,991		28,945,554
Expenses:				
Salaries and benefits		22,394,136		21,776,971
Other operating costs		3,214,058		3,173,223
Amortization of capital assets		1,167,016		1,902,458
Plant		1,607,122		1,537,128
Administrative		689,406		732,973
Medical and other supplies		748,525		736,923
Purchased services		70,935		399,223
Interest on long-term debt		230,664		193,257
		30,121,862		30,452,156
Deficiency of revenue over expenses				
before the undernoted item		(2,675,871)		(1,506,602)
Other expense:				
Gain (loss) on disposal of capital assets		14,690		(3,746,898)
Unrealized loss on investments		-		(3,728)
Deficiency of revenue over expenses	\$	(2,661,181)	\$	(5,257,228)
•		, , , , ,	-	, , , ,
Attributable to:				
Group Health Association	\$	(2,692,552)	\$	(5,277,325)
Non-controlling interests	-	31,371	-	20,097
	\$	(2,661,181)	\$	(5,257,228)

See accompanying notes to consolidated financial statements.

Consolidated Statement of Changes in Net Assets

Year ended March 31, 2024, with comparative information for 2023

Unrestricted net assets	Non-controlling interest		2024
\$ 5,062,333	1,187,035	\$	6,249,368
(2,692,552)	31,371		(2,661,181)
\$ 2,369,781	1,218,406	\$	3,588,187
Unrestricted net assets	Non-controlling interest		2023
\$ 10,339,658	1,166,938	\$	11,506,596
(5,277,325)	20,097		(5,257,228)
\$	net assets \$ 5,062,333 (2,692,552) \$ 2,369,781 Unrestricted net assets \$ 10,339,658	net assets interest \$ 5,062,333 1,187,035 (2,692,552) 31,371 \$ 2,369,781 1,218,406 Unrestricted net assets Non-controlling interest \$ 10,339,658 1,166,938	net assets interest \$ 5,062,333 1,187,035 \$ (2,692,552) 31,371 \$ 2,369,781 1,218,406 \$ Unrestricted net assets Non-controlling interest \$ 10,339,658 1,166,938 \$

5,062,333

1,187,035

6,249,368

See accompanying notes to consolidated financial statements.

Balance, end of year

Consolidated Statement of Cash Flows

Year ended March 31, 2024, with comparative information for 2023

	2024	2023
Cash provided by (used in):		
Operations:		
Deficiency of revenue over expenses	\$ (2,661,181)	\$ (5,257,228)
Items not involving cash:		
Amortization of capital assets	1,167,016	1,902,458
Amortization of deferred capital contributions	(135,648)	(471,464)
(Gain) loss on disposal of capital assets	(14,690)	3,746,898
Employee future benefits	106,700	(67,000)
Unrealized loss on investments	- (4.505.000)	3,728
	(1,537,803)	(142,608)
Changes in non-cash operating working capital:		
Increase in inventories	(25,998)	(35,670)
Increase in prepaid expenses	(2,843)	(63,121)
(Increase) decrease in accounts receivable	(68,913)	181,443
Decrease in accounts payable and accrued liabilities	(493,400)	(594,258)
Increase (decrease) in salaries and benefits payable	167,526	(952,205)
Decrease in deferred revenue	(63,940)	-
Decrease in sick leave benefits	(202,956)	(137,065)
Decrease in receivable from Stewart Medicine	(===,==)	(101,000)
Professional Corporation	418,301	91,382
	(1,810,026)	(1,652,102)
Financing:	(1,010,020)	(1,002,102)
(Repayment of) proceeds from operating line of credit	(200,000)	800,000
Receipt of deferred capital contributions	27,608	-
Disposal of deferred capital contributions	(75,984)	-
Proceeds from issuance of long-term debt	2,434,267	-
Repayment of long-term debt	(828,700)	(692,487)
	1,357,191	107,513
Investing:		
Purchase of capital assets	(793,295)	(606,565)
Proceeds from disposition of investments	1,407,230	1,262,462
	613,935	655,897
Increase (decrease) in cash	161,100	(888,692)
Cash, beginning of year	246,723	1,135,415
Cash, end of year	\$ 407,823	\$ 246,723

See accompanying notes to consolidated financial statements.

Notes to Consolidated Financial Statements

Year ended March 31, 2024

Nature of operations:

Sault Ste. Marie and District Group Health Association (the "Association") is incorporated under the Ontario Business Corporations Act without share capital and is a registered charity under the Income Tax Act and, accordingly, is exempt from income taxes provided certain requirements of the Income Tax Act are met. The Association offers health services to the Sault Ste. Marie and Algoma District under an agreement with the Ministry of Health ("MOH") and Stewart Medicine Professional Corporation.

1. Significant accounting policies:

These consolidated financial statements are prepared in accordance with Canadian accounting standards for non-for-profit organizations. The Association's significant accounting policies are as follows:

(a) Reporting entities:

The consolidated financial statements reflect the assets, liabilities, revenues, expenses and net asset balances of entities or organizations which are owned or controlled by the Association. These entities and organizations include:

- 2351132 Ontario Inc (100% owned, operates 170 East Street)
- 2329799 Ontario Inc (52.5% owned, operates 773 Great Northern Road)
- Group Health Scholarship Endowment Fund (100% common board members)
- Group Health Centre Trust Fund (100% common board members)

Inter-organizational transactions and balances between these organizations have been eliminated.

The Group Health Scholarship Endowment Fund dissolution was approved by the board in February 2023. As of the date of the audit report the entity is no longer operational and the final approval of dissolution has yet to be received by Canada Revenue Agency.

(b) Revenue recognition:

Under an agreement with the MOH and the Stewart Medicine Professional Corporation, the Association receives payment for services through an alternative funding arrangement, which is recognized in the period to which it relates. Health service revenues, government grants and rent are recorded in the period to which they relate or when the services are rendered. Where a portion of a grant relates to a future period, it is deferred and recognized in that subsequent period.

The Association follows the deferral method of accounting for contributions. Contributions restricted for the purchase of capital assets are deferred and amortized into revenue on a straight-line basis at a rate corresponding with the amortization rate for the related capital assets. Contributions for operating expenses are recognized as revenue in the year in which the related expenses are recognized.

(c) Inventories:

Inventory of supplies is recorded at the lower of cost and replacement cost on a first-in, first-out basis.

Notes to Consolidated Financial Statements (continued)

Year ended March 31, 2024

1. Significant accounting policies (continued):

(d) Capital assets:

Capital assets are stated at cost, less accumulated amortization. Amortization is provided using the straight-line method at the following annual rates:

	Rate
D 1111	0.504
Buildings	2.5%
Roads and parking lots	5%
Software	7%
Technical equipment	5% - 12.5%
Office equipment	20%
Computers	20%
Other equipment	12.5% - 20%
Leasehold improvements	40%

Building physical constraints result in on-going relocation of programs to meet patient needs. The relocation necessitates alterations and renovations by building services' staff and outside contractors. These expenditures are charged to operations as incurred.

(e) Pension plan and employee benefits:

The Association is an employer member of the Health Care of Ontario Pension Plan (the "Plan"), which is a multi-employer, defined benefit pension plan. The Association has adopted defined contribution plan accounting principles for this Plan because insufficient information is available to apply defined benefit plan accounting principles. The Association records as pension expense the current service cost, amortization of past service costs and interest costs related to the future employer contributions to the Plan for past employee service.

The Association provides certain extended health and dental benefits for eligible employees the costs of which are actuarially determined using management's best estimate of salary escalation, insurance and health care cost trends, long-term inflation rates and discount rates.

(f) Sick leave benefits:

Under the terms of employment agreements, the Association is required to compensate employees while on sick leave up to established limits. The Association recognizes the liability as sick-leave benefits accrued to the employees.

(g) Financial instruments:

Financial instruments are recorded at fair value on initial recognition. Equity instruments that are quoted in an active market are subsequently measured at fair value. The Association has elected to carry all other financial instruments at fair value.

Transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred. All other financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using the effective interest rate method.

Notes to Consolidated Financial Statements (continued)

Year ended March 31, 2024

1. Significant accounting policies (continued):

(g) Financial instruments (continued):

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator or impairment, the Association determines if there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset. If there is a significant adverse change in the expected cash flows, the carrying value of the financial assets is reduced to the highest of the present value of the expected cash flows, the amount that could be realized from selling the financial asset or the amount the Association expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

(h) Use of estimates:

The preparation of the financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the year. Significant items subject to such estimates and assumptions include the carrying amount of capital assets; valuation allowances for receivables; and valuation of assets and obligations related to employee future benefits. Actual results could differ from those estimates. These estimates are reviewed periodically, and, as adjustments become necessary, they are reported in earnings in the year in which they become known.

(i) Funding adjustments:

The Association receives a majority of its funding from the Ministry of Health ("MOH") which is subject to audit by the MOH and possible repayable amounts. Any adjustments required as a result of these audits are made in the year they become known.

2. Investments:

	2024	2023
Cash and fixed income Managed asset funds and equities	\$ 601,402 145,464	\$ 1,898,046 256,050
	\$ 746,866	\$ 2,154,096

Fixed income investments have interest rates of 5.88% to 5.95% with maturity dates of October 28, 2024.

3. Related party transactions:

The receivable from Stewart Medicine Professional Corporation is a corporation controlled by a board member and acts as a paymaster for funding of the Association. The amount receivable is unsecured, non-interest bearing and has no fixed terms of repayment. Transactions are recorded at the exchange amount.

Notes to Consolidated Financial Statements (continued)

Year ended March 31, 2024

4. Capital assets:

						2024
			F	Accumulated		Net book
		Cost		amortization		value
Land	\$	2,822,849	\$	_	\$	2,822,849
Buildings	*	18,646,844	*	11,051,948	*	7,594,896
Roads and parking lots		1,119,264		974,855		144,409
Technical equipment		8,668,682		6,713,600		1,955,082
Office equipment		1,458,129		1,376,432		81,697
Computers		2,862,573		1,938,406		924,167
Other equipment		1,865,138		1,600,089		265,049
Software		1,681,417		207,516		1,473,901
Leasehold Improvements		374,792		134,062		240,730
	\$	39,499,688	\$	23,996,908	\$	15,502,780

				2023
		Accumulated		Net book
	Cost	amortization		value
Land	\$ 2,822,849	\$ -	\$	2,822,849
Buildings	18,333,068	10,235,382	·	8,097,686
Roads and parking lots	1,050,440	943,839		106,601
Technical equipment	8,271,604	6,342,959		1,928,645
Office equipment	1,452,220	1,353,353		98,867
Computers	2,571,126	1,847,765		723,361
Other equipment	1,878,026	1,555,786		322,240
Software	1,579,903	96,550		1,483,353
Leasehold Improvements	374,792	96,583		278,209
	\$ 38,334,028	\$ 22,472,217	\$	15,861,811

5. Operating line of credit:

The Association has Canadian dollar operating credit facilities which are secured by a general assignment of book debts, general security agreement over related assets and an assignment of insurance proceeds. The total authorized amount on the credit facilities is \$5,095,000, at interest rates ranging from prime + 0.0% to prime + 0.5%. The amount advanced and outstanding on March 31, 2024 was \$1,000,000 (2023 – \$1,200,000).

Notes to Consolidated Financial Statements (continued)

Year ended March 31, 2024

6. Accounts payable and accrued liabilities:

Included in accounts payable and accrued liabilities are current government remittances payable of \$88,412 (2023 - \$95,392), which includes amounts payable for HST and payroll related taxes.

7. Deferred capital contributions:

The balance of deferred capital contributions is detailed as follows:

	2024	2023
Balance, beginning of year	\$ 1,719,596	\$ 2,572,084
Add contributions during the year	27,608	_
Less amounts amortized to revenue	(135,648)	(471,464)
Less disposal of capital contributions	(75,984)	(381,024)
Balance, end of year	\$ 1,535,572	\$ 1,719,596

8. Long-term debt:

	2024	2023
Loan payable in monthly principal and interest payments of \$16,982 at the bank prime rate (7.2% at March 31, 2024) maturing December 2024	, \$ 961,464	\$ 1,145,865
Loan payable in monthly principal and interest payments of \$8,556 at the bank prime rate (7.2% at March 31, 2024), maturing December 2024	403,758	498,126
Loan payable in monthly principal and interest payments of \$14,193 at the bank prime rate (7.2% at March 31, 2024) maturing December 2024	, 1,722,609	1,858,862
Loan payable in monthly principal and interest payments of \$25,945 at the bank prime rate (7.2% at March 31, 2024) maturing December 2024	, 959,271	1,249,430
Revolving loan payable in monthly principal and interest payments of \$27,541 at 6.10%, maturing July 2028	2,310,748	-
	6,357,850	4,752,283
Less: current portion of long-term debt	(6,357,850)	(4,752,283)
	\$ -	\$ -

Notes to Consolidated Financial Statements (continued)

Year ended March 31, 2024

8. Long-term debt (continued):

The Association has certain financial covenants under its' debt facilities including a debt service coverage ratio calculated on a consolidated basis, as defined under the terms of the lending agreement, of not less than 1.25:1.0. As at March 31, 2024, the Association was in breach of this covenant, and therefore the total amount of the loans have been classified as current. The Association has not been required to make any payments related to loan guarantees and the lender has not indicated what action, if any, it may take relating to the covenant breach.

Loans with maturities in December 2024, if not fully paid out or replaced with new debt facilities, will automatically be converted to demand installment loans at interest rates of prime plus the existing credit spread plus 2%.

The revolving loan, to a maximum of \$6,000,000, related to capital projects is available until March 20, 2025. As at March 31, 2024, \$3,565,733 remains available under the facility.

The loan and revolving loan payables are secured by a certain building assets, a general security agreement, a general assignment of rents and assignment of insurance proceeds.

Principal repayments are due as follows:

2025 \$ 6,357,851

9. Pension plan:

Eligible employees of the Association are members of the Hospitals of Ontario Pension Plan, which is a multi-employer, final-average pay, contributory pension plan. Contributions made to the Plan during the year by the Association amounted to \$1,964,514 (2023 – \$1,870,376).

10. Employee future benefits:

The Association provides extended health care and dental benefits to eligible employees. The most recent valuation of the employee retirement benefits was completed as of January 1, 2022, being the measurement date. The significant actuarial assumptions adopted in estimating the Association's accrued benefit obligation are as follows:

Employee future benefit expense is included in salaries and benefits, on the statement of operations.

Notes to Consolidated Financial Statements (continued)

Year ended March 31, 2024

10. Employee future benefits (continued):

The continuity of the accrued benefit liability is as follows:

	2024	2023
Balance, beginning of year	\$ 1,836,300	\$ 1,903,300
Employee future benefit expense for the year Benefit payouts made by the Association during the year Actuarial gain	206,500 (99,800) —	205,400 (100,000) (172,400)
Balance, end of year	\$ 1,943,000	\$ 1,836,300

11. Other revenues:

	2024	2023
Other funded programs Donations and fundraising	\$ 6,112,615 493,128	\$ 6,425,026 494,067
Rent, parking and other	1,470,839	1,181,574
Interest and investment income	11,451	63,664
	\$ 8,088,033	\$ 8,164,331

12. Commitments and contingencies:

The Association is named in lawsuits from time to time. In management's view, the Association carries an appropriate level of liability insurance in this regard and accordingly, provision for losses, if any, have not been made in these consolidated financial statements.

The Association is committed to annual payments under various operating leases for office space through May 2025 in the annualized minimum payments of approximately \$37,311.

13. Financial risks and concentration of risk:

(a) Liquidity risk:

Liquidity risk is the risk that the Association will be unable to fulfill its obligations on a timely basis or at a reasonable cost. The Association manages its liquidity risk by monitoring its operating requirements. The Association prepares budget and cash forecasts to ensure it has sufficient funds to fulfill its obligations. There has been no change to the risk exposures from 2023.

Notes to Consolidated Financial Statements (continued)

Year ended March 31, 2024

13. Financial risks and concentration of risk (continued):

(b) Interest rate risk:

The Association's line of credit has a variable interest rate based on prime plus a margin.

As a result, the Association would be exposed to interest rate risk due to fluctuations in the prime rate if they were to utilize the line of credit.

(c) Credit risk:

Credit risk refers to the risk that a counterparty may default on its contractual obligations resulting in a financial loss. The Association is exposed to credit risk with respect to accounts receivable.

The Association assesses, on a continuous basis, accounts receivable and provides for any amounts that are not collectible in the allowance for doubtful accounts. The maximum exposure to credit risk of the Association at March 31, 2024 is the carrying value of these assets.

The carrying amount of accounts receivable is valued with consideration for an allowance for doubtful accounts. The amount of any related impairment loss is recognized in the statement of operations. Subsequent recoveries of impairment losses related to accounts receivable are credited to the statement of operations.